



**THE SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000**

JUN 23 2009

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
DEPUTY CHIEF MANAGEMENT OFFICER
COMMANDERS OF THE COMBATANT COMMANDS
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL OF THE DEPARTMENT OF
DEFENSE
DIRECTOR, OPERATIONAL TEST AND EVALUATION
DIRECTOR, COST ASSESSMENT AND PROGRAM
EVALUATION
INSPECTOR GENERAL OF THE DEPARTMENT OF
DEFENSE
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTOR, NET ASSESSMENT
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF THE DOD FIELD ACTIVITIES

**SUBJECT: Establishment of a Subordinate Unified U.S. Cyber Command Under U.S.
Strategic Command for Military Cyberspace Operations**

Cyberspace and its associated technologies offer unprecedented opportunities to the United States and are vital to our Nation's security and, by extension, to all aspects of military operations. Yet our increasing dependency on cyberspace, alongside a growing array of cyber threats and vulnerabilities, adds a new element of risk to our national security. To address this risk effectively and to secure freedom of action in cyberspace, the Department of Defense requires a command that possesses the required technical capability and remains focused on the integration of cyberspace operations. Further, this command must be capable of synchronizing warfighting effects across the global security environment as well as providing support to civil authorities and international partners.

Effective immediately, Commander, U.S. Strategic Command (CDRUSSTRATCOM) is directed to establish a subordinate unified command designated as U.S. Cyber Command (USCYBERCOM). In conjunction with the establishment of USCYBERCOM and the development of a new national strategy for cybersecurity, the Under Secretary of Defense for Policy will lead a review of policy and strategy to develop a comprehensive approach to DoD cyberspace operations.



I intend to recommend that the President redesignate the position of Director, National Security Agency (DIRNSA) as the Director, National Security Agency and Commander, U.S. Cyber Command as a position of importance and responsibility under the provisions of title 10, United States Code, Section 601 and authorize it to carry the grade of General or Admiral. I also intend to recommend that the President designate the position of Deputy Commander, U.S. Cyber Command as a position of importance and responsibility under the provisions of title 10, United States Code, Section 601 and authorize it to carry the grade of Lieutenant General or Vice Admiral. Should the DIRNSA position become vacant, the Deputy Commander, USCYBERCOM assumes duties as Commander, USCYBERCOM and the Deputy Director, National Security Agency assumes duties as DIRNSA until an active duty general or flag officer fills the DIRNSA position.

This command will reach initial operating capability (IOC) not later than October 2009 and full operating capability (FOC) not later than October 2010. While the preferred location for the command headquarters is Fort Meade, Maryland, CDRUSSTRATCOM will ensure that all phases of establishing this command and selecting the final command headquarters location are implemented in accordance with existing laws and regulations.

CDRUSSTRATCOM shall disestablish the Joint Task Force-Global Network Operations (JTF-GNO) and Joint Functional Component Command- Network Warfare (JFCC-NW) prior to FOC. The Military Departments shall identify and provide, for my approval, appropriate component support to USCYBERCOM to be in place and functioning prior to FOC. Upon disestablishment of JTF-GNO, the officer formerly serving as both Director, Defense Information Systems Agency (DIRDISA) and Commander, JTF-GNO will retain the position and duties as DIRDISA, relinquishing all duties as Commander, JTF-GNO, and continue to provide network and information assurance technical assistance to USCYBERCOM as required. Upon disestablishment of JTF-GNO, I also intend to recommend that the President redesignate the position of DIRDISA and Commander, JTF-GNO as DIRDISA, a position of importance and responsibility under the provisions of title 10, United States Code, Section 601, and authorize it to carry the grade of Lieutenant General or Vice Admiral.

The Chairman of the Joint Chiefs of Staff shall issue a planning order directing CDRUSSTRATCOM to develop an implementation plan for USCYBERCOM, to be submitted for my approval by 1 September 2009. The implementation plan must delineate USCYBERCOM's mission, roles and responsibilities; command and control, reporting and support relationships with combatant commands, Services, and U.S. Government departments and agencies; minimum requirements to achieve IOC and FOC; and accountability measures with Service and DISA network operating centers. CDRUSSTRATCOM shall delegate authority to conduct the specified cyberspace operations detailed in Section 18.d.(3) of the Unified Command Plan (UCP) to the

Commander, USCYBERCOM. The implementation plan will contain a phased approach for this delegation, to include those authorities required at IOC, by FOC, and a recommendation for the authorities that will be retained by CDRUSSTRATCOM. CDRUSSTRATCOM shall submit this implementation plan to the Joint Staff and the Office of the Under Secretary of Defense (Policy) for coordination with combatant commands, Services, and appropriate DoD agencies.

This memorandum reinforces, but does not expand, USSTRATCOM authorities and responsibilities for military cyberspace operations. In exercising CDRUSSTRATCOM's UCP assigned responsibilities, USCYBERCOM shall establish and maintain direct liaison with combatant commands, Services, and DoD agencies according to the approved implementation plan. Further, combatant commanders, Services, and DoD agencies shall remain responsible for compliance with USSTRATCOM's direction, as stipulated by USCYBERCOM, for operation and defense of the Global Information Grid.

A handwritten signature in black ink, appearing to read "Robert M. Gates". The signature is written in a cursive, flowing style with a large initial "R".